

**Customised  
Leadership  
Programme on  
PUBLIC POLICY  
MANAGEMENT IN  
PARLIAMENTARY  
DEMOCRACY**

**(NEW DELHI + MELBOURNE,  
AUSTRALIA)**

For Mid and Senior level officers/  
executives in the Ministries/  
Departments and Autonomous  
Bodies under Central and State  
Governments on  
*Turnkey Basis.*



**RMIT UNIVERSITY | MELBOURNE | AUSTRALIA**

*Jointly organised by*



Parliamentary and  
Administrative  
Research Institute,  
New Delhi.



Melbourne, Australia

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Visit: [www.pari.parliament.org](http://www.pari.parliament.org)

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# Joint International Course on Public Policy Management in Parliamentary Democracy (New Delhi + Melbourne)

## JUSTIFICATION OF THE COURSE

Joint International Course titled Public Policy Management in Parliamentary Democracy is designed to help officers responsible for designing and implementing Public Policy in the country. The one day course in New Delhi with PARI will enlighten the participants about the basics of Public Policy Management in India and 5 days in Melbourne, Australia will give them the exposure and chance to compare both the systems operating as the best examples of Parliamentary Democracy. Public Policy Management is purely a management course within a Parliamentary System with a view to provide Capacity Building to the officials working with the Government in order to analyse all aspects of various policies that help in the governance of India.

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## ABOUT PARI, NEW DELHI, INDIA

Parliamentary and Administrative Research Institute (PARI) was established with a view to undertake meaningful research on parliamentary and administrative issues in India and provide capacity building courses on Parliamentary procedure which enable the stakeholders to deal with governance efficiently. The capacity building courses are tailor-made for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments. We have recorded a successful execution of two international capacity building courses namely : i. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with DODS Parliamentary Communication, London, the U.K. ii. The Leadership Programme on Mental Health Systems Development and Public Health Policy in collaboration with School of Population and Global Health, University of Melbourne, Australia and, iii. The Leadership programme on Public Health Policy Administration in Parliamentary Democracy in collaboration with The John Curtin Institute of Public Policy, Perth, Australia. Further in order to understand the nuances of governance in Australia, PARI has brought out a Joint International course on Public Policy Management in Parliamentary Democracy in collaboration with RMIT University, Melbourne, Australia for officers working in Central Government Ministries/Departments, Autonomous Bodies, PSEs & State Assembly/Council secretariats and State Governments.



## ABOUT RMIT UNIVERSITY, MELBOURNE, AUSTRALIA

RMIT is a global university of technology, design and enterprise. RMIT is a world leader in Art and Design; Architecture; Education; Engineering; Development; Computer Science and Information Systems; Business and Management; and Communication and Media Studies. RMIT University has excellent opportunities for talented employees across academic, professional, teaching and research areas. At RMIT we recognise and respect the unique culture and contribution that Aboriginal and Torres Strait Islander people bring to our communities. Our local and international campuses feature award-winning buildings and some of the most technologically advanced facilities in the world. RMIT University's platform for sharing innovative teaching practices, learnings and celebrations from inside and outside our physical and virtual classrooms. RMIT is hosting webinars, presentations and interactive events online across a range of topics and disciplines. Browse our events to find one you might be interested in.



## LEARNING OUTCOMES

RMIT University will design and conduct a Leadership Programme on Public Policy Management in a Parliamentary Democracy for officers of the government of India. The contents of the program will be agreed to by mutual consent between RMIT University and PARI.

At the completion of the program, students will be able to:

- Understand the System of Governance in Australia;
- Explain the role of the Executive and the Parliament in Public Policy Formulation;
- Identify effective ways to implement policies for the public good;
- Apply knowledge of how to promote accountability of government to the public at large;
- Understand Law Making Processes and the role of the Judiciary in upholding the Constitution;
- Demonstrate the role of Civil Society in Lawmaking;
- Explain the federal structure and Commonwealth-state relations

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## ABOUT AUSTRALIAN TRADE & INVESTMENT COMMISSION

The Australian Trade and Investment Commission - Austrade – promotes Australian trade, investment, tourism and education to the world. We deliver services to grow Australia's economic prosperity.

We help companies around the world to identify and take up investment opportunities in Australia as well as to source Australian goods and services. Our assistance includes:

- providing insight on Australian capabilities;
- identifying potential investment projects and strategic alliance partners;
- helping you identify and contact Australian suppliers.

To discover how we can help you and your business, visit [austrade.gov.au](http://austrade.gov.au) or contact us at [india@austrade.gov.au](mailto:india@austrade.gov.au)

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## UPCOMING BATCH

### Course Schedule

Batch I : 28 June to 6 July 2024

### Last date for nominations

22 April 2024

**Course Fee INR 3,70,000 + 18% GST (Per Participant)**

**Fees include the following:**

1. Joint Course training fee for New Delhi and Melbourne.
2. Transfer from the Airport to the Hotel and from Hotel to the Airport in Melbourne.
3. 3/4 star single occupancy hotel accommodation in Melbourne for 7 nights with breakfast.
4. Visa application charges (PARI Team will apply and pay for Visa.)

**Note: It does not include travel from New Delhi to Melbourne and return; domestic travel to Delhi and return; accommodation and local conveyance in New Delhi.**

## NEW DELHI SCHEDULE

DATE/DAY	TIME	TOPIC
<b>Day 1:</b> (Friday)	10.00 am to 10.30 am	• Registration & Welcoming the Delegates
	10.30 am to 11.30 am	• Introduction to the Course; Overview of Public Policy Management; Orientation on Melbourne course
	<b>11.30 AM TO 11.45 AM</b>	<b>TEA BREAK</b>
	11.45 am to 01.00 pm	• Public Policy Management in Parliamentary Democracy: An Overview with Questions & Answers Session
	01.00 pm to 01.30 pm	• Meeting with team Austrade, Australian High Commission, New Delhi
	<b>01.30 PM TO 02.30 PM</b>	<b>LUNCH BREAK</b>
	02.30 pm to 03.30 pm	• Legislation as foundation stone of the Public Policy Management in Parliamentary Democracy
	<b>03.30 PM TO 03.45 PM</b>	<b>TEA BREAK</b>
	03.45 pm to 05.00 pm	• Public Policy Management in Parliamentary Democracy-A Government Perspective
<b>Day 2:</b> (Saturday)		• Departure for Melbourne <b>(Note: The Hotel check in time in Melbourne is 2.00 pm on Sunday)</b>

## MELBOURNE, AUSTRALIA SCHEDULE

DAY	TOPIC/SESSION
<b>Day 1</b>	Political System of Australia – Key features, strengths and limitations
	Role of Civil Society in Legislation Processes – Advocacy, awareness, public participation, and elections
<b>Day 2</b>	Policy design and implementation – Compare traditional approaches to policy formulation with newer discourse gaining traction in the field
	Policy impact – Monitoring and evaluating – Explore conceptual frameworks for effective outcomes/impact measurement
<b>Day 3</b>	Federal Arrangements - Contrast with State arrangements – Constitutional basis, representation, and division of power in legislative processes
	Excursion 1 – PARLIAMENT HOUSE/ASEC (COBL)

<b>Day 4</b>	Energy Sector – COBL Scrutinise the nuanced interplay between federal and state regulatory domains in the Australian energy regulation system. Uncover the implications of current trends, dissect legislative frameworks, and examine case studies illustrating the distinctive roles each level of government plays. Engage deeply in discussions on the impact of this dual regulatory system on energy generators, distributors, retailers and consumers.
	Financial Regulations and Policy – COBL This session will focus on the Australian financial regulatory system, its recent evolution, legislative structures, and key regulatory bodies. It will uncover challenges and future trends shaping the dynamic landscape. Engage in discussions to deepen understanding of this critical aspect of Australia’s economic stability.
<b>Day 5</b>	Health Policy (Mental health) – Where is Australia more advanced, and what India can learn.
	Excursion 2 (optional) – Guided tour of the Melbourne Cricket Ground and Australian Sports Museum *TBC.
<b>Day 6</b>	Cultural Visits
<b>Day 7</b>	Return to India

## **COURSE GUIDELINES**

### **ACCOMMODATION**

- i. **In New Delhi:** The outstation participants are requested to arrange accommodation in Delhi on their own. The fees quoted by PARI does not include accommodation and local conveyance during the training period in New Delhi.
- ii. **In Melbourne:** The PARI in collaboration with the RMIT University will arrange standard and comfortable accommodation (3/4 Star hotel) for the participants for 7 nights. Breakfast will be provided by the Hotel on all days.

### **MEDICAL INSURANCE**

The Participants are advised to get their Overseas Medical Insurance for the entire period of their stay in Australia done before leaving the country. The sponsoring organization is responsible to reimburse the premium amount paid for it.

### **TRAVEL ARRANGEMENT**

Domestic & International: The Sponsoring/Nominating organisations/departments will bear the cost for the participants’ domestic travel and local conveyance for attending training programme in New Delhi as well as for return air tickets for travelling to Australia as per the entitlement of the participant. The participants are requested to purchase Air ticket only after receiving the Visa.

### **PASSPORT**

Passport should be valid for the next 6 months from the date of visa.

### **VISA APPLICATION**

Once the nomination along with fee is received, PARI will seek the relevant documents to be attached while applying for visa. PARI will apply visa online and pay the visa charges.

### **CANCELLATION/REFUND POLICY**

Cancellation of nominations, 45 days before the start of the course (i.e. on or before 13th May 2024) will ensure full refund of the fees. Cancellation between 45 and 30 days before the start of the course ( i.e. between 14th May and 29th May 2024) will attract deductions @20%. No cancellation request within 30 days of the start of the course ( i.e. after 29th May 2024) will be entertained and No amount will be refunded if the cancellation is done within 30 days of the start of the course.

**NOTE:** Kindly transfer Fees along with nomination. A nomination without Fees will not be considered valid.



## Guest Faculty in New Delhi



**Dr. Yogendra Narain**  
(IAS Retd.) Former  
Secretary General,  
Rajya Sabha

Dr. Yogendra Narain is a 1965 batch retired Indian Administrative Service (IAS) officer of Uttar Pradesh cadre. He has served as the Founder-Chairman of the Greater NOIDA Industrial Development Authority and of the National Highway Authority of India. Dr. Narain also served as a Secretary-General for Rajya Sabha – the Upper House of the Parliament of India. He retired from the Indian Administrative Services after serving for over 42 years. He has worked in various capacities in the administration in the State of Uttar Pradesh and the Government of India. He served as the Principal Secretary to the Governor of Uttar Pradesh; as Secretary, Ministry of Surface Transport, Government of India; Chief Secretary of Government of Uttar Pradesh and Defence Secretary to the Government of India. Dr. Narain holds degrees such as B.Sc., M.A. (Political Science), Diploma in Development Economics, M. Phil and Ph.D. He is currently the Chancellor of Hemwati Nandan Bahuguna Garhwal University situated in Srinagar Garhwal.



**Shri D. S. Aswal**  
Former Additional  
Secretary,  
Lok Sabha

Over three decades, he has serviced various prestigious Committees of Parliament and the House in various capacities and earned adulation from eminent parliamentarians. He was principal draftsman of Public Accounts Committee on subjects like 2G spectrum, Adarsh Housing Scam, Acquisition of Aircraft by Ministry of Civil Aviation, Defense Estate Management, Operation Vijay and many others. A prolific writer, his articles have been published in national dailies, magazines and journals. He is faculty member of the Bureau of Parliamentary Studies and Training, Institute of Constitutional and Parliamentary Studies, PRS Legislative Research and the Indian Corporate Law Services Academy. He has delivered numerous lectures on almost all aspects of the functioning of Indian Parliament and Constitution to the probationers of All India Services, senior executives of PSUs, University Teachers, Journalists and Members of Parliament from many countries. He has authored two books on different aspects of the functioning of our Parliament and a travelogue. The publication Division, Ministry of I&B is bringing hindi version of his book on The Indian Parliament. Currently, he is a practicing Advocate and also writes on contemporary constitutional and public policy matters.



**Shri J. Sundriyal**  
Former Joint Secretary,  
Rajya Sabha Secretariat,  
Rajya Sabha

Shri Jagmohan Sundriyal, Former Joint Secretary in Rajya Sabha, Parliament of India is an expert in Parliamentary and Constitutional matters, legislation, finance and budget, public policy analysis and public administration with more than 36 years of experience in Parliament (both Houses), Government of India and State Government of Uttarakhand. He has been associated with all formats of Parliamentary Committees including the Department related Committee on Health and Family Welfare and contributed immensely in the domain of education, health, industry, transport, tourism, culture, environment & forests and commerce by preparing more than 150 reports of different Parliamentary Committees on financial, legislation and policy issues of different Ministries/ Departments of Govt. of India and has been instrumental in scrutinizing landmark legislations and examining subjects of public importance relating to health sector. He has remained engaged as faculty to different training programmes conducted by Parliament of India and the PARI.



**Shri S. K. Tripathi**  
Former Joint Secretary,  
Rajya Sabha

Shri S. K. Tripathi is former Joint Secretary and Chief Vigilance Officer in the Rajya Sabha Secretariat, Parliament of India. He joined the Rajya Sabha Secretariat in the year 1985. Over the span of nearly 4 decades he has been associated with legislative business as well as non-legislative business pertaining to the Council of States. He oversaw the work of three Parliamentary Committees namely; Committee of Privileges, Committee on Rules and Committee on Government Assurances for more than 3 decades. Also, he has been Faculty member in various courses/programme conducted by Institute of Constitutional & Parliamentary Studies (ICPS), New Delhi and Rajya Sabha Secretariat on subjects of Legislative Drafting, Law making process, raising matters of urgent public importance, matters of breach of privileges etc. He showed excellent skill in running the upper house i.e. Rajya Sabha for over 20 years. He has been associated with PARI since its inception.

## PARI Management, New Delhi



Chief Course Director  
**Shri S. Bal Shekar**  
Former Secretary  
General, Lok Sabha,  
Parliament of India

Shri S. Bal Shekar has a rich experience of 33 years in the Administrative/ Executive/ Legislative/ Committee services in the Indian Parliament including being Chief of Protocol and Conference Branch involving event management and visits to various countries on conference duty as Secretary to Parliamentary delegations. He has rendered advice on various matters of Parliamentary practice and procedure to the Hon'ble Speaker and to the Lok Sabha. Being the head of the Lok Sabha Secretariat, he has handled all aspects of administrative work of the Secretariat consisting of about 3000 employees. He has been a permanent faculty member of the Bureau of Parliamentary Studies and Training, which is an institution under the Lok Sabha imparting training to members of parliament, speakers and officers of parliament from various countries all over the world. He has organized several international and national level conferences on parliamentary matters, apart from organizing various ceremonies and functions in the Central Hall of Parliament including arrangements for addresses by international dignitaries such as the U.S. President, etc.



Director, PARI  
**Dr. Narmadeshwar Prasad**

Dr. Prasad is the founder Director of Parliamentary and Administrative Research Institute (PARI) in New Delhi. He has worked in different capacities in Rajya Sabha Secretariat for over 23 years. He has vast experience in parliamentary procedures. He took VRS from his service in 2017 and founded PARI with a view to impart training on various aspects of Parliamentary Procedures, Public Policy Management including Public Health Policy, Mental Health Policy, Preventive Vigilance and Vigilance Management, Conduct Rules etc. to officers of the government, PSEs and Autonomous bodies under the central government. He has done M.A., M Phil and Ph.D. from the School of International Studies, Centre for International Politics, Organisation and Disarmament, Jawaharlal Nehru University, New Delhi. He delivers lectures on Public Health Policy, Public Mental Health Policy and Public Policy Management in Parliamentary democracy, besides holding workshops on Ethics and Good Governance.

## Guest Faculty in Melbourne



**Sharon Andrews**  
Senior Lecturer,  
Public Policy

Dr Sharon Andrews is the current Chair of the RMIT Academic Board and Program Manager of the Master of Public Policy Program. Prior to commencing at RMIT in 2006, Dr Andrews held policy-related positions across a number of government departments and non-government organisations. Through her academic work, Dr Andrews contributes to policy capability in areas of policy advocacy, design and implementation. Her recent industry collaborations (VCOSS, Salvation Army) have made a contribution to best enable outcomes focused interventions in social policy.



**Katherine Johnson**  
Dean, School of GUSS  
(Global, Urban and  
Social Studies), DSC

Katherine Johnson has extensive academic leadership experience in Australia and the UK, including as Dean of School, Head of Department, Research Centre Director and Associate Dean, Research and Innovation. She is motivated by delivering an engaging student experience, maximising research impact, and promoting a culture where staff and students flourish.

## RMIT Management, Melbourne



**Justin Schmitt**  
(Primary POC)  
Manager, Business  
Development (International)-  
Workforce Development



**Marc Schonhardt**  
Associate Director, Strategy &  
Innovation (College of  
Business and Law)



### PARI TRAINING INSTITUTE

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#### Contact persons

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## Fee Payment

Draft/Cheque/NEFT/RTGS in favour of PARI TRAINING  
INSTITUTE LLP, should be paid to bank mentioned below:

Agency Name as per Bank : **PARI TRAINING INSTITUTE LLP**  
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Account Number : **50200046748750**  
IFSC Code : **HDFC0000678**  
MICR Code : **110240104**  
PAN No. : **AAAYFP0495N**  
GSTIN: **07AAAYFP0495N1Z9**

## International Trainings Organised by PARI

In all 21 international training programmes have been completed by PARI:

- **London** | October 2018 | November 2018 | January 2019 | February 2019 | March 2019 | May 2019 | Oct 2019 | Dec 2019 | Feb 2020 | **Public Policy Management in Parliamentary Democracy**
- **London** | April 2019 | June-July 2019 | Aug-Sep 2019 | Nov-Dec 2019 | July 2022 | Oct 2022 | **Public Health Policy Administration in Parliamentary Democracy**
- **London** | Feb 2020 | **Anti-Corruption in a Parliamentary Democracy**
- **Melbourne** | Feb 2020 | June 2022 | November 2022 | **Leadership for Mental Health System Development**
- **Perth** | October-November 2023 | **Public Policy Management in Parliamentary Democracy**
- **Vienna** | March 2024 | **A Tailor Made Leadership Training Programme on Anti-Corruption and Good Governance**

## National Training Organised by PARI

About 51 national training programmes have been completed by PARI:

- **New Delhi** | November 2017 | Jan 2018 | Feb 2018 | May 2018 | Aug 2020 | April 2022 | **Basic Course on Parliamentary Procedures**
- **New Delhi** | Feb 2018 | May 2018 | **Advanced Course on Parliamentary Procedures**
- **New Delhi** | March 2018 | April 2018 | July 2018 | Oct 2018 | Sep 2019 | Nov 2019 | **Customised Training Programme on Parliamentary Procedures**
- **New Delhi** | July 2018 | **Customised Course on Parliamentary Administration for Officers of State Assemblies/UTs**
- **New Delhi** | July 2018 | **Customised Training Programme for Protocol Officers dealing with Parliament/Visiting Parliamentary Committees in Chief Secretary Office.**
- **Mumbai** | Sep 2019 | **Parliamentary Procedure in collaboration with National Institute of Securities Markets (NISM)**
- **New Delhi** | Sep 2020 | March 2021 | Sep 2021 | Nov 2021 | **Online workshop on Parliamentary Questions and Assurances**
- **New Delhi** | Sep 2020 | Jan 2021 | Feb 2021 | Sep 2021 | **Online workshop on Parliamentary Committee System**
- **New Delhi** | Sep 2020 | **Online course on Hospital Procurement Vigilance**
- **New Delhi** | Dec 2020 | July 2023 | **Online and Offline Customised Training Programme for the PAs attached to Hon'ble Members of Parliament**
- **New Delhi** | Feb 2021 | March 2021 | May 2021 | June 2021 | July 2021 | Sep 2021 | Jan-Feb 2022 | Feb 2022 | Sep 2022 | Oct 2023 | **Online Training Course on Preventive Vigilance**
- **New Delhi** | March 2021 | **Online Course on Gender Sensitisation**
- **New Delhi** | May 2021 | June 2021 | Aug 2021 | Nov 2021 | Feb 2023 | Sep 2023 | **Online Course on 'Vigilance Management' for Vigilance Officers**
- **New Delhi** | Oct 2021 | **Online Course on VIP Protocols**
- **Duliajan** | Aug 2022 | **Training on 'What every manager should know about disciplinary proceedings'**
- **Kolkata** | Sept 2022 | Jan 2023 | **Training on Preventive Vigilance**
- **Gurugram** | Sept 2023 | **Customised Two Days Programme on Vigilance, Public Procurement and Ethics & Good Governance for the officers working in RITES Limited**
- **New Delhi** | Feb 2024 | **Two Days Online Course on Preventive Vigilance for the Officers Working in Oil India Limited**

